

# **The Lenny Zakim Fund**

Financial Report  
December 31, 2019

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## Independent Auditor's Report

RSM US LLP

Board of Directors  
The Lenny Zakim Fund

### Report on the Financial Statements

We have audited the accompanying financial statements of The Lenny Zakim Fund (the Fund) which comprise the statements of financial position as of December 31, 2019 and 2018, the related statements of activities and cash flows for the years then ended and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Fund as of December 31, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

*RSM US LLP*

Boston, Massachusetts  
October 29, 2020

**The Lenny Zakim Fund**

**Statements of Financial Position  
December 31, 2019 and 2018**

	2019	2018
<b>Assets</b>		
Cash	\$ 775,740	\$ 825,734
Cash restricted for investment in endowment	275,000	-
Contributions receivable, net	180,533	506,465
Prepaid expenses	650	8,000
Investments, at fair value	5,968,495	5,114,514
	<u>5,968,495</u>	<u>5,114,514</u>
<b>Total assets</b>	<b>\$ 7,200,418</b>	<b>\$ 6,454,713</b>
<b>Liabilities and Net Assets</b>		
Liabilities:		
Agency custodial accounts	\$ 31,061	\$ 31,061
Miscellaneous liabilities	50,021	7,324
<b>Total liabilities</b>	<u>81,082</u>	<u>38,385</u>
Net assets:		
Without donor restrictions:		
Undesignated	503,294	568,825
Board-designated endowment	1,102,142	943,666
	<u>1,605,436</u>	<u>1,512,491</u>
With donor restrictions	5,513,900	4,903,837
<b>Total net assets</b>	<u>7,119,336</u>	<u>6,416,328</u>
<b>Total liabilities and net assets</b>	<b>\$ 7,200,418</b>	<b>\$ 6,454,713</b>

See notes to financial statements.

**The Lenny Zakim Fund**

**Statements of Activities**

**Years Ended December 31, 2019 and 2018**

	2019			2018		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
Revenues and support:						
Contributions	\$ 980,095	\$ 370,314	\$ 1,350,409	\$ 779,263	\$ 519,121	\$ 1,298,384
Contributed services and facilities, at fair value	188,347	-	188,347	158,100	-	158,100
Investment income (loss), net	178,607	789,413	968,020	(46,367)	(204,931)	(251,298)
Net assets released from restrictions	455,756	(455,756)	-	403,903	(403,903)	-
Appropriation of investment earnings for expenditure	114,039	-	114,039	143,309	-	143,309
Appropriation of investment earnings for expenditure	(20,131)	(93,908)	(114,039)	(26,443)	(116,866)	(143,309)
Interest income	737	-	737	566	-	566
	<b>1,897,450</b>	<b>610,063</b>	<b>2,507,513</b>	<b>1,412,331</b>	<b>(206,579)</b>	<b>1,205,752</b>
Expenses:						
Program services	962,780	-	962,780	967,126	-	967,126
Management and general	314,421	-	314,421	252,776	-	252,776
Fundraising	527,304	-	527,304	237,420	-	237,420
	<b>1,804,505</b>	<b>-</b>	<b>1,804,505</b>	<b>1,457,322</b>	<b>-</b>	<b>1,457,322</b>
<b>Change in net assets</b>	<b>92,945</b>	<b>610,063</b>	<b>703,008</b>	<b>(44,991)</b>	<b>(206,579)</b>	<b>(251,570)</b>
Net assets, beginning of year	<b>1,512,491</b>	<b>4,903,837</b>	<b>6,416,328</b>	<b>1,557,482</b>	<b>5,110,416</b>	<b>6,667,898</b>
Net assets, end of year	<b>\$ 1,605,436</b>	<b>\$ 5,513,900</b>	<b>\$ 7,119,336</b>	<b>\$ 1,512,491</b>	<b>\$ 4,903,837</b>	<b>\$ 6,416,328</b>

See notes to financial statements.

**The Lenny Zakim Fund**

**Statements of Cash Flows**

**Years Ended December 31, 2019 and 2018**

	2019	2018
Cash flows from operating activities:		
Change in net assets	\$ 703,008	\$ (251,570)
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Net realized and unrealized (gains) losses on investments	(737,763)	515,900
Contributions restricted to permanent endowment	(275,000)	-
Donated Securities	(36,742)	(14,686)
Proceeds from sale of donated securities	36,742	14,686
Changes in assets and liabilities:		
Decrease in prepaid expenses	7,350	-
Decrease in contributions receivable, net	325,932	(98,374)
Increase in miscellaneous liabilities	42,697	5,819
<b>Net cash provided by operating activities</b>	<b>66,224</b>	<b>171,775</b>
Cash flows from investing activities:		
Purchases of investments	(358,636)	(1,603,701)
Proceeds from sales of investments	242,418	1,482,408
<b>Net cash used in investing activities</b>	<b>(116,218)</b>	<b>(121,293)</b>
Cash flows from financing activities:		
Contributions restricted to permanent endowment	275,000	-
<b>Net cash provided by financing activities</b>	<b>275,000</b>	<b>-</b>
<b>Net increase in cash and cash restricted for investment in endowment</b>	<b>225,006</b>	<b>50,482</b>
Cash and cash restricted for investment in endowment, beginning of year	825,734	775,252
Cash and cash restricted for investment in endowment, end of year	<b>\$ 1,050,740</b>	<b>\$ 825,734</b>

See notes to financial statements.

## The Lenny Zakim Fund

### Notes to Financial Statements

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#### Note 1. Organization and Operations

The Lenny Zakim Fund (the Fund), formerly The Lenny Fund, is a not-for-profit organization which provides resources that enable and empower people and communities to effectively address social and economic injustice. The Fund supports organizations that improve educational opportunities for children, youth and immigrants; promote positive youth development and prevent violence; promote social and economic justice and human and civil rights; and serve people facing medical challenges and/or physical or cognitive disabilities. The Fund supports organizations through financial grants, education, management assistance and coaching, and networking.

#### Note 2. Summary of Significant Accounting Policies

**Basis of presentation:** The financial statements have been prepared on the accrual basis of accounting and in accordance with accounting standards set by the Financial Accounting Standards Board (FASB). The FASB sets accounting principles generally accepted in the United States of America (GAAP) to ensure financial condition, results of operations, and cash flows are consistently reported. References to GAAP issued by the FASB in these footnotes are to the FASB Accounting Standards Codification (ASC).

A summary of the significant accounting policies applied in the preparation of the financial statements follows.

**Classification and reporting of net assets:** The financial statement presentation follows FASB ASC 958, *Not-for-Profit Entities* (ASC 958). This standard provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA).

UPMIFA is a model act approved by the Uniform Law Commission that serves as a guideline for states to use in enacting legislation. This standard also requires disclosures about an organization's endowment funds (both donor-restricted endowment funds and board-designated endowment funds), whether or not the organization is subject to UPMIFA. A description of the two net asset classes follows:

- Net assets without donor restrictions included expendable funds available to support the Fund that are not subject to donor-imposed stipulations or time restrictions, as well as funds that have been designated by the Board of Directors (the Board) for specific purposes.
- Net assets with donor restrictions represent contributions and other inflows of assets whose use by the Fund is limited by donor-imposed stipulations that either expire by the passage of time or can be fulfilled and removed by actions of the Fund pursuant to those stipulations. Such net assets also include, under Massachusetts General Law (MGL), amounts representing cumulative interest, dividends, appreciation and reinvested gains on endowment funds restricted in perpetuity, which are subject to prudent appropriation by the Board in accordance with donor use restrictions and provisions of MGL but which have not yet been appropriated by the Board.
- These net assets also include contributions and other inflows of assets whose use by the Fund is limited by donor-imposed stipulations that neither expire by the passage of time nor can be fulfilled and removed by actions of the Fund pursuant to those stipulations. These net assets may also include realized and unrealized gains and interest and investment income on certain contributions, as stipulated by the donor.

## The Lenny Zakim Fund

### Notes to Financial Statements

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#### Note 2. Summary of Significant Accounting Policies (Continued)

**Use of estimates:** The preparation of financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Liquidity:** In order to provide information about liquidity, assets are sequenced according to their nearness of conversion to cash and liabilities according to the nearness of their estimated maturity.

**Cash and cash equivalents:** The Fund considers cash and cash equivalents to be currency on hand or deposits and short-term investments with maturities of three months or less at the time of purchase. Cash and cash equivalents designated for long-term purposes or received with donor-imposed restrictions limiting their use to long-term purposes are not considered cash and cash equivalents. Such amounts are reported as a cash restricted for investment in endowment in the statements of financial position.

**Concentration of credit risk and operations:** The Fund maintains its cash in bank deposit accounts and money market accounts, which may at times exceed federally insured limits. The Fund has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash and cash equivalents.

There were two fundraising events that provided 33% of total contributions for the year ended December 31, 2019. There was one fundraising event that provided 13% of total contributions for the year ended December 31, 2018. There was one donor who provided 20% and 27% of total contributions for the years ended December 31, 2019 and 2018, respectively.

During the years ended December 31, 2019 and 2018, the Fund received approximately 22% and 12%, respectively, of its total contributions from members of the Board.

At December 31, 2019, there were two donors that made up 96% of the contribution receivable balance. At December 31, 2018, there were three donors that made up 97% of the contribution receivable balance.

**Contributions:** Contributions, including unconditional promises to give, are initially recognized as revenues at fair value in the period received. Conditional promises to give are not recognized until they become unconditional, that is, at the time the conditions on which they depend are substantially met. At December 31, 2019 and 2018, there were no conditional promises to give. Contributions of assets other than cash are recorded at their estimated fair value as of the date the gift is received. Contributions received with donor-imposed restrictions that are met in the same year as received are reported as revenues of the net assets without donor restrictions class.

Contributions received in which donors have not determined the specific details of their restrictions are reported as revenues of the net assets with donor restrictions class. A reclassification of net assets to conform to donor's intent is recorded once the final determination is made by the donor or if the donor later changes the nature of any restrictions.

The Fund reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets or have an implied time restriction. When a donor restriction expires, that is when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are released to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.



## The Lenny Zakim Fund

### Notes to Financial Statements

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#### Note 2. Summary of Significant Accounting Policies (Continued)

Contributions to be received after one year are discounted at an appropriate discount rate commensurate with the risk involved. The discount rate is 1.62% and 2.48% for outstanding contributions receivable as of December 31, 2019 and 2018, respectively. Amortization of discount is recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any, on the contributions.

An allowance for uncollectible contributions receivable is provided based upon management's judgment of potential defaults. The determination includes such factors as prior collection history, type of contribution, and nature of fund-raising activity. At December 31, 2019 and 2018, there was no allowance for uncollectible contributions.

**Investments and investment earnings:** All investments have been reported in the financial statements at fair value. Investment (loss) income, net, is reported as follows:

- Increases and decreases in net assets with donor restrictions if the donor has stipulated that these are to be added to or deducted from the principal
- Increases and decreases in net assets with donor restrictions if:
  - it is income or a realized or unrealized gain or loss related to a restricted contribution
  - the donor has stipulated restrictions on the use of the income and gains
- Increases and decreases in net assets without restrictions in all other cases

Purchases and sales of securities are recorded on trade dates, and realized gains and losses are determined on the basis of the average cost of securities sold. Investment (loss) income, net, is reflected in the statements of activities.

Investments, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. As such, it is reasonably possible that changes in the values of investments will occur in the near term and that such changes could materially affect the amounts reported in the statements of financial position and statements of operations and changes in net assets.

Historically, the Fund's Board has relied upon its interpretation of MGL as generally permitting the spending of gains and investment income on net assets held in perpetuity. State law allows the Board to appropriate as much of investment income and the net appreciation as deemed prudent considering the Fund's long and short-term needs, present and anticipated financial requirements, expected total return on its investments, price level trends and general economic conditions.

**Board interpretation of UPMIFA that underlies the fund's net asset classification of donor**

**restricted funds:** The Board has interpreted Massachusetts UPMIFA as requiring the preservation of the fair value of the original gift of the donor restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Fund classifies as net assets with donor restrictions: (a) the original value of gifts donated to the endowment, (b) the original value of subsequent gifts to the endowment, and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument. The remaining portion of the donor-restricted endowment fund is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Board in a manner that is consistent with the standards of prudence prescribed by the Massachusetts UPMIFA and in accordance with the Fund's spending policy. The Fund's policy prohibits spending from underwater endowment funds.

## The Lenny Zakim Fund

### Notes to Financial Statements

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#### Note 2. Summary of Significant Accounting Policies (Continued)

**Return objectives, risk parameters and strategies employed for achieving objectives:** The Fund has adopted investment and spending policies, approved by the Board, for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of these endowment assets over the long-term. The Fund's spending and investment policies work together to achieve this objective. The investment policy establishes an achievable return objective through asset class and industry diversification. Actual returns in any given year may vary from this amount. To satisfy its long-term rate-of-return objectives, the Fund relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Fund targets a diversified asset allocation that places an emphasis on equity-based investments to achieve its long-term return objectives within prudent risk parameters.

**Spending policy and how the investment objectives relate to spending policy:** The Fund's spending policy involves the utilization of a spending rate determined at the discretion of the Board, not to exceed a spending rate of 4.5% of the average three-year portfolio value as measured at quarter end December 31<sup>st</sup> of the preceding fiscal year. In no event will the Board authorize spending that will cause the value of the endowments assets to decrease below the principal. As a result of that calculation, a portion of cumulative investment earnings (including realized and unrealized gains and investment income) would be allocated to net assets without donor restrictions. During the years ended December 31, 2019 and 2018 the Board appropriated \$114,039 and \$143,309 of investment earnings, respectively, to net assets without donor restrictions pursuant to the spending policy.

**Agency transactions:** Agency custodial accounts on the statements of financial position represent the value of funds received by the Fund on behalf of a donor who retains variance power over the funds and determines the beneficiary of the funds. The related asset recognized by the Fund is included in cash on the accompanying statements of financial position. The Fund's policy is to recognize the funds received and an offsetting liability until the funds are distributed to the ultimate beneficiary, at which time the asset and liability are removed from the Fund's books.

**Contributed services and facilities:** The Fund recognizes as revenues and expenses without donor restrictions the estimated fair value of those contributed services that meet the following criteria:

- The services received either create or enhance nonfinancial assets
- The services received require specialized skills and are provided by individuals possessing those skills, and the services received would typically need to be purchased if not provided by contribution

In addition, the Fund recognizes the fair value of contributed facilities as revenues and expenses without donor restrictions.

**Grants:** The Fund makes grants to organizations in support of the Fund's mission. The amount for which the Fund is obligated is recorded upon the Board's approval. At December 31, 2019 and 2018, there were no grants payable outstanding as grants are approved by the Board and paid during the same fiscal year.

**Income taxes:** The Fund is a nonprofit organization, which is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for income taxes has been recorded in the accompanying financial statements.

The Fund follows the FASB ASC 740, *Income Taxes*, which clarifies the accounting for uncertainty in income taxes by prescribing the recognition threshold a tax position is required to meet before being recognized in the financial statements. The Fund recognizes a tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by authorities. Management has evaluated the Fund's tax positions and has concluded that the Fund has no material uncertainties in income taxes. With few exceptions, the Fund is no longer subject to income tax examination by the U.S., federal, state or local tax authorities for three years from the filing date. The Fund will account for interest and penalties related to uncertain tax positions, if any, as part of tax expense.

## The Lenny Zakim Fund

### Notes to Financial Statements

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#### Note 2. Summary of Significant Accounting Policies (Continued)

**Recently issued accounting pronouncement:** In May 2014, the FASB issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers (Topic 606)*, requiring an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The updated standard will replace most existing revenue recognition guidance in GAAP when it becomes effective and permits the use of either a full retrospective or retrospective with cumulative effect transition method. In June 2020, the FASB issued ASU 2020-05, which defers the effective date of ASU 2014-09 making it effective for fiscal years beginning after December 15, 2019. The Fund has not yet selected a transition method and is currently evaluating the effect that the updated standard will have on the Fund's financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*. The guidance in this ASU supersedes the leasing guidance in Topic 840, *Leases*. Under the new guidance, lessees are required to recognize lease assets and lease liabilities on the balance sheet for all leases with terms longer than twelve months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the statement of activities. In June 2020, the FASB issued ASU 2020-05, which defers the effective date of ASU 2016-02 making it effective for fiscal years beginning after December 15, 2021. The adoption of ASU 2016-02 is not expected to have a material impact on the Fund's financial statements.

In November 2016, the FASB issued ASU 2016-18, *Statement of Cash Flows (Topic 230): Restricted Cash*, which provides guidance on the presentation of restricted cash or restricted cash equivalents in the statement of cash flows. These amendments are effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2018. ASU 2016-18 must be applied using a retrospective transition method with early adoption permitted. The Fund adopted ASU 2016-18 during the year ended December 31, 2019 and retrospectively applied the standard as of January 1, 2018.

In June 2018, the FASB issued ASU 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. This ASU clarifies the guidance for evaluating whether a transaction is reciprocal (i.e., an exchange transaction) or nonreciprocal (i.e., a contribution) and for distinguishing between conditional and unconditional contributions. The ASU also clarifies the guidance used by entities other than not-for-profits to identify and account for contributions made. The ASU has different effective dates for resource recipients and resource providers. Where the Fund is a resource recipient, the ASU is applicable to contributions received for annual periods beginning after December 15, 2018, and interim periods within annual periods beginning after December 15, 2019. Where the Fund is a resource provider, the ASU is effective for annual periods beginning after December 15, 2019 and interim periods within annual periods beginning after December 15, 2020. The Fund has adopted ASU 2018-08 in its entirety without any significant impact on the financial statements.

In August 2018, the FASB issued ASU 2018-13, *Fair Value Measurements (Topic 820): Disclosure Framework – Changing the Disclosure Requirements for Fair Value Measurement*. This ASU modifies the disclosure requirements for fair value measurements, and removes disclosures related to transfers between Level 1 and Level 2 of the fair value hierarchy, the policy for timing transfers between levels, and the valuation process of Level 3 fair value measurements and a roll forward of Level 3 investments. Furthermore, entities are no longer required to estimate and disclosure the timing of liquidity events for investments measured at fair value. Instead, the requirement to disclose such events applies only when they have been communicated to the reporting entities for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2019. Early adoption is permitted. The Fund is currently evaluating the impact of the adoption of this standard on its financial statements.

## The Lenny Zakim Fund

### Notes to Financial Statements

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#### Note 2. Summary of Significant Accounting Policies (Continued)

In September 2020, the FASB issued ASU 2020-07, *Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. This ASU requires a not-for-profit entity to present contributed nonfinancial assets in the statement of activities as a line item that is separate from contributions of cash or other financial assets. The term nonfinancial asset includes fixed assets, use of fixed assets or utilities, materials and supplies, intangible assets, services and unconditional promises of those assets. ASU 2020-07 should be applied on a retrospective basis and is effective for annual periods beginning after June 15, 2021, and interim periods within annual periods beginning after June 15, 2022. Early adoption is permitted. The Fund is currently evaluating the impact of the adoption of this standard on its financial statements.

#### Note 3. Liquidity

At December 31, 2019 and 2018, the financial assets and liquidity resources available within one year for general expenditure, were comprised of the following:

	2019	2018
Cash and cash equivalents	\$ 552,665	\$ 568,149
Contributions receivable, net of long-term	132,500	411,246
Subsequent year's endowment appropriation under spending policy	248,882	232,751
Total financial assets and liquidity resources available within one year	<u>\$ 934,047</u>	<u>\$ 1,212,146</u>

The Fund regularly monitors liquidity required to meet its operating needs. For purposes of analyzing resource available to meet general expenditures, such as operating expenses and program grants, over a twelve-month period, the Fund considers all expenditures related to its ongoing activities. In addition, the Fund has a board-designated endowment totaling \$1,102,142 and \$943,666 as of December 31, 2019 and 2018, respectively. Although the Fund does not intend to spend from its board-designated endowment other than amounts appropriated for general expenditures as part of its annual budget approval and appropriation process, amounts from its board-designated endowment could be made available if necessary.

#### Note 4. Contributions Receivable

Contributions receivable consisted of the following at December 31:

	2019	2018
Amounts due:		
In one year or less	\$ 132,500	\$ 411,246
Between one and two years	50,000	100,000
	<u>182,500</u>	<u>511,246</u>
Less unamortized present value discount	(1,967)	(4,781)
Contributions receivable, net	<u>\$ 180,533</u>	<u>\$ 506,465</u>

## The Lenny Zakim Fund

### Notes to Financial Statements

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#### Note 5. Retirement Plan

The Fund provides a 401(k) retirement savings plan (the Plan) covering substantially all of its employees. All full-time salaried employees with one full year of service are eligible to participate. Under the terms of the Plan, employees may contribute up to the lesser of 100% of their salary or a dollar amount prescribed by the Internal Revenue Service, which is then invested in a wide array of core investment options selected by the employee. The Fund contributes 3 percent of the employee's salary. The contribution made by the Fund for the years ended December 31, 2019 and 2018 totaled \$4,645 and \$5,779, respectively.

#### Note 6. Investments

Investments consisted of the following at December 31:

	2019	2018
Mutual funds	\$ 5,734,243	\$ 4,871,992
Money market funds	98,352	120,014
Domestic equity securities	135,900	122,508
	<u>\$ 5,968,495</u>	<u>\$ 5,114,514</u>

#### Note 7. Fair Value Measurements

Under the FASB's authoritative guidance on fair value measurements, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, the Fund uses the market approach method. Based on this approach, the Fund often utilizes certain assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and or the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated, or generally unobservable inputs. The Fund utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Based on the observability of the inputs used in the valuation techniques, the Fund is required to provide the following information according to the fair value hierarchy. The fair value hierarchy ranks the quality and reliability of the information used to determine fair values. Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

- Level 1:** Quoted prices for identical assets and liabilities traded in active exchange markets, such as the New York Stock Exchange.
- Level 2:** Observable inputs other than Level 1 including quoted prices for similar assets or liabilities, quoted prices in less active markets, or other observable inputs that can be corroborated by observable market data.
- Level 3:** Unobservable inputs supported by little or no market activity for financial instruments whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgment or estimation; also includes observable inputs for nonbinding single dealer quotes not corroborated by observable market data.

While the Fund believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

The Fund has various processes and controls in place to ensure that fair value is reasonably estimated.

## The Lenny Zakim Fund

### Notes to Financial Statements

#### Note 7. Fair Value Measurements (Continued)

During the years ended December 31, 2019 and 2018, there were no changes to the Fund's valuation techniques that had, or are expected to have, a material impact on its financial position or statements of activities.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. The following is a description of the valuation methodologies used for instruments measured at fair value:

**Mutual funds and domestic equity securities:** The fair value of mutual funds, domestic equity securities and money market funds is the market value based on quoted market prices, when available, or market prices provided by recognized broker dealers.

**Money market funds:** The fair value of money market funds is the market value based on quoted market prices, when available, or market prices provided by recognized broker dealers. If listed prices or quotes are not available, fair value is based upon externally developed models that use unobservable inputs due to the limited market activity of the instrument.

The following table is a summary of investments that the Fund measures at fair value on a recurring basis, by level, at December 31:

	2019			
	Total	Level 1	Level 2	Level 3
Mutual funds:				
Blend funds	\$ 1,539,278	\$ 1,539,278	\$ -	\$ -
Bond funds	1,628,317	1,628,317	-	-
Growth funds	1,614,066	1,614,066	-	-
Value funds	952,582	952,582	-	-
Total mutual funds	5,734,243	5,734,243	-	-
Money market funds	98,352	98,352	-	-
Domestic equity securities	135,900	135,900	-	-
Total investments	\$ 5,968,495	\$ 5,968,495	\$ -	\$ -
	2018			
	Total	Level 1	Level 2	Level 3
Mutual funds:				
Blend funds	\$ 1,306,259	\$ 1,306,259	\$ -	\$ -
Bond funds	1,538,068	1,538,068	-	-
Growth funds	1,214,421	1,214,421	-	-
Value funds	813,244	813,244	-	-
Total mutual funds	4,871,992	4,871,992	-	-
Money market funds	120,014	120,014	-	-
Domestic equity securities	122,508	122,508	-	-
Total investments	\$ 5,114,514	\$ 5,114,514	\$ -	\$ -

There were no transfers between fair value hierarchy levels as of December 31, 2019 and 2018.

## The Lenny Zakim Fund

### Notes to Financial Statements

#### Note 8. Endowment Net Assets

Following is a summary of endowment net asset composition by type of fund as of December 31, 2019:

	Without Donor Restrictions	With Donor Restrictions	Total
Donor restricted funds	\$ -	\$ 5,141,353	\$ 5,141,353
Board designated funds	1,102,142	-	1,102,142
Endowment funds	<u>\$ 1,102,142</u>	<u>\$ 5,141,353</u>	<u>\$ 6,243,495</u>

As of December 31, 2019, the endowment included \$275,000 in funds that had yet to be invested by the Fund. This amount is included in cash restricted for investment in endowment in the accompanying statement of financial position.

Following is a summary of endowment net asset composition by type of fund as of December 31, 2018:

	Without Donor Restrictions	With Donor Restrictions	Total
Donor restricted funds	\$ -	\$ 4,170,848	\$ 4,170,848
Board designated funds	943,666	-	943,666
Endowment funds	<u>\$ 943,666</u>	<u>\$ 4,170,848</u>	<u>\$ 5,114,514</u>

Following is a summary of the changes in endowment net assets for the year ended December 31, 2019 and 2018:

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, December 31, 2017	\$ 1,016,476	\$ 4,492,645	\$ 5,509,121
Investment loss, net	(46,367)	(204,931)	(251,298)
Appropriation of investment earnings for expenditure	(26,443)	(116,866)	(143,309)
Endowment net assets, December 31, 2018	<u>943,666</u>	<u>4,170,848</u>	<u>5,114,514</u>
Contributions	-	275,000	275,000
Investment income, net	178,607	789,413	968,020
Appropriation of investment earnings for expenditure	(20,131)	(93,908)	(114,039)
Endowment net assets, December 31, 2019	<u>\$ 1,102,142</u>	<u>\$ 5,141,353</u>	<u>\$ 6,243,495</u>

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level the donor requires the Fund to retain. Deficiencies of this nature are reported in net assets with donor restrictions. There were no such deficiencies at December 31, 2019 and 2018.

## The Lenny Zakim Fund

### Notes to Financial Statements

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#### Note 9. Net Assets Released From Donor Restrictions

The net assets released from restrictions at December 31 consisted of the following:

	2019	2018
Purpose restrictions	\$ 144,205	\$ 313,461
Time restrictions	311,551	90,442
	<u>\$ 455,756</u>	<u>\$ 403,903</u>

#### Note 10. Net Assets With Donor Restrictions

The net assets with donor restrictions of the Fund at December 31 consisted of the following:

	2019	2018
Corpus	\$ 2,929,438	\$ 2,654,438
Accumulated and unappropriated investment earnings	2,211,915	1,516,410
Contributions restricted for specific purposes	192,014	226,524
Contributions receivable	180,533	506,465
	<u>\$ 5,513,900</u>	<u>\$ 4,903,837</u>

#### Note 11. Contributed Services and Facilities

Contributed services and facilities are reported at fair value and included the following for the years ended December 31:

	2019	2018
Professional entertainment	\$ 110,000	\$ 40,329
Auditing and tax services	46,150	43,920
Office space	25,000	25,000
Printing and production services	7,197	8,851
Accounting services	-	40,000
	<u>\$ 188,347</u>	<u>\$ 158,100</u>

The office space is contributed by a law firm. Certain members of the Board of the Fund are employed by this law firm.

In addition, many individuals volunteer their time and perform a variety of tasks that assist the Fund in carrying out its mission. No value for these volunteer hours is included in the total for contributed services.



## The Lenny Zakim Fund

### Notes to Financial Statements

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#### Note 12. Functional Expenses

The costs of providing the Fund's programs and other activities have been summarized on a functional and natural basis. Accordingly, certain costs have been allocated among program and supporting services benefited. Expenses directly related to the programs are charged to those programs while other expenses are allocated based upon management's estimate of the percentage attributable to each program. Certain salaries and benefits are allocated on the basis of estimates of time and effort.

For the year ended December 31, 2019, expenses were incurred for the following:

	Program Services	Management and General	Fundraising	Total
Grants Awarded	\$ 666,000	\$ -	\$ -	\$ 666,000
Payroll wages, taxes, and benefits	166,019	118,809	116,991	401,819
Programs/events	38,568	5,826	239,061	283,455
Professional fees	69,145	81,626	33,862	184,633
Contributed Services	-	46,150	117,197	163,347
Other expenses	12,302	17,262	492	30,056
Contributed office space	-	25,000	-	25,000
Office expense	10,552	8,642	1,042	20,236
Printing and reproduction	158	736	16,344	17,238
Bank service charges	-	8,283	33	8,316
Postage and delivery	36	118	2,282	2,436
Payroll service fee	-	1,969	-	1,969
	<u>\$ 962,780</u>	<u>\$ 314,421</u>	<u>\$ 527,304</u>	<u>\$ 1,804,505</u>

For the year ended December 31, 2018, expenses were incurred for the following:

	Program Services	Management and General	Fundraising	Total
Grants awarded	\$ 771,965	\$ -	\$ -	\$ 771,965
Payroll wages, taxes and benefits	139,447	69,337	86,199	294,983
Programs/events	31,036	8,165	87,725	126,926
Professional fees	4,430	28,475	-	32,905
Contributed services	-	83,920	49,180	133,100
Other expenses	9,193	10,239	2,804	22,236
Contributed office space	-	25,000	-	25,000
Office expense	10,927	15,847	1,786	28,560
Printing and reproduction	128	2,104	7,374	9,606
Bank service charges	-	7,713	1,762	9,475
Postage and delivery	-	127	590	717
Payroll service fees	-	1,849	-	1,849
	<u>\$ 967,126</u>	<u>\$ 252,776</u>	<u>\$ 237,420</u>	<u>\$ 1,457,322</u>

## **The Lenny Zakim Fund**

### **Notes to Financial Statements**

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#### **Note 13. Subsequent Events**

On January 30, 2020, the World Health Organization declared the coronavirus outbreak a "Public Health Emergency of International Concern" and on March 11, 2020, declared it to be a pandemic. Actions taken around the world to help mitigate the spread of the coronavirus include restrictions on travel, quarantines in certain areas and forced closures for certain types of public places and businesses. The coronavirus and actions taken to mitigate it have had and are expected to continue to have an adverse impact on the economies and financial markets of many countries, including the geographical area in which the Fund operates. While it is unknown how long these conditions will last and what the complete financial effect will be to the Fund, the Fund may experience a decline in revenues, and potentially significant changes in the fair value of assets.

On April 24, 2020, the Fund received a small business loan under the Paycheck Protection Program in the amount of \$63,150. The Fund expects a portion of the loan to be forgiven under the provisions of the program. Any amounts not forgiven will require repayment beginning in November 2020 over an eighteen month period. The notes bears interest at 1% and is unsecured.

The Fund has evaluated subsequent events through October 29, 2020, the date the financial statements were available to be issued.